

REDD + ANNUAL COUNTRY PROGRESS REPORTING (with semi-annual update)

COUNTRY: Argentina
PERIOD: December 2016 – June 2017

Background: This country reporting framework has been developed following the structure of the FCPF Monitoring and Evaluation Framework, its logical framework and Performance Measurement Framework (PMF), so as to facilitate and systematize the data analysis. The semi-annual country reporting should provide the FCPF's Facility Management Team (FMT) with indications of REDD+ countries' progress towards the achievement of their readiness activities and the implementation of their Emission Reductions programs overtime, in a way that data are easily consolidated and provide indications on the level of achievement of the FCPF output, outcome and impact indicators as defined in the FCPF M&E Framework.

Report preparation: Submitted country reports should draw upon the country M&E system for REDD + (component 6 of R-PP) and should be prepared in consultation with members of REDD task force or equivalent body. Inputs from stakeholders including IPs and CSOs should be integrated into national reporting, and divergent views indicative of lack of consensus on specific issues should be recorded in the country report.

Reporting schedule: It is expected that the annual progress country reporting will be submitted to the FMT by July 15th each year. The reporting should be based on a self-assessment of progress. An update of this country reporting will also be submitted by March 15th each year.

1. SUMMARY OF REPORT

This section should provide a short description of FCPF support in country (bullets on FCPF-financed activities only). Information should summarize progress, key achievements with a focus on higher level results and important issues/problems that arose during the reporting period. Highlights of next steps in following period should also be provided (key bullets only).

SUMMARY:

The main actions so far in reference to the project's establishment are:

- Completion of several initial procedures to establish and operate nationally the project according to the Ministry of Environment and Sustainable Development and World Bank requirements:
 - Official bank account opening procedures at Banco Nación to operate the fund according to the planned activities.
 - Credit assignment procedures by Direction of General Administration of the Ministry of Environment and Sustainable Development.
 - Initialization of Client Connection procedures with World Bank, in order to be able to operate the system.
 - Procedures to establish a dedicated UEPEX for the project, as the system is compulsory for projects with international funding.
 - The Ministerial Resolution regarding of the Project Implementation Unit it's following the proper bureaucratic channels, according to Argentinean legislation.
 - The Operational Manual and the Procurement Plan are being refined. They are expected

to be finished soon.

- *Establishment of the FCPF's Governance.*
 - *The representatives are listed in the followings groups.*

Steering Committee:

- *Carlos Gentile, Ministry of Environment and Sustainable Development*
- *María Inés Zigarán. COFEMA (Federal Environmental Council)*
- *Luis Chauchard, Ministry of Environment and Sustainable Development (Forest Director)*
- *Nicolás Lucas, Ministry of Agriculture (Focal Point for Agroindustry Ministry at the National Cabinet on Climate Change)*
- *Rodrigo Pena, Ministry of Treasury*

Advisory Committee:

- *Nicolás Quintana, Chief Cabinet of Ministers*
- *Nayla Siancha, Chief Cabinet of Ministers*
- *Agustín Mai, Ministry of Finance*
- *Pablo Herrera, World Bank*
- *Manuel Marcelo Jaramillo, Fundación Vida Silvestre*
- *Andrés Nápoli, FARN*
- *Mauro Perez Toscani, Secretary of Environment, Sustainable Development and Climate Change Province of Tierra de Fuego (President of the Climate Change Commission at COFEMA)*
- *Jorge Pablo Brito, ADEBA (Representative of Banks Association)*

The first Steering Committee meeting is to be held in August, 2nd at the Ministry of Environment and Sustainable Development.

The proposed agenda to this meeting is to present the main project's objectives and discuss first steps and the project's programme of activities.

The highlights of next steps in following period are:

- *Steering Committee first meeting, scheduled to August 2nd.*
- *Technical Coordinator hiring process to be completed.*
- *Technical roadmap definition and approved by the Steering Committee.*
- *Terms of Reference completion to technical studies to be hired.*
- *Initiation of procurement of consultancies according to programmed activities.*

2. MAIN ACHIEVEMENTS AND RESULTS DURING THE PERIOD

The section below should provide qualitative and quantitative data on the progress towards expected results along the following subsections. Information is to be provided cumulatively. If the information requested is not available or not relevant at the time of the reporting, mention "does not apply – n/a".

Amount of non-FCPF investments received under R-PP process (FCPF M&E Framework Indicator 1.2.B.i.):	
<u>Source:</u> National UN-REDD project	<u>Amount provided:</u> USD\$ 571.916 (1/2017 - 6/2017)
<u>Source:</u>	<u>Amount provided:</u>
<u>Source:</u>	<u>Amount provided:</u>
Amount of non-FCPF investments received for implementation of activities relevant to ER Programs (e.g. FIP, bilateral donors, private sector), if relevant (FCPF M&E Framework Indicator 1.2.B.i.):	
<u>Source:</u>	<u>Amount provided:</u>
<u>Source:</u>	<u>Amount provided:</u>
<u>Source:</u>	<u>Amount provided:</u>

Describe how stakeholders are participating and engaging in REDD+ decision making processes (FCPF M&E Framework Indicator 1.3.A):	
<p><u>Provide examples of how IPs and CSOs are represented in institutional arrangements for REDD at the national level.</u></p> <p><i>does not apply – n/a</i></p>	
Examples of stakeholder engagement platforms in country which meet regularly to discuss and provide inputs to the REDD+ readiness process (FCPF M&E Framework 3.2.a.):	
<p><u>Frequency:</u></p> <p><i>does not apply – n/a</i></p>	

Examples of resources made available to enable active participation of IPs , CSOs and local communities in national REDD+ readiness.

does not apply – n/a

Number and type of policy reforms initiated, completed or underway complying to REDD+ standards, if any (*FCPF M&E Framework Indicator 1.3.B.*):

Number of policy reforms during the reporting period that are:

Underway:

Completed:

Please describe these policy reforms:

Design of national REDD+ Strategies addresses indicators for enhancement of livelihoods of local communities and for biodiversity conservation (*FCPF M&E Framework Indicator 3.B.*):

Provide examples of how national REDD Strategies address livelihoods of local communities and biodiversity conservation.

does not apply – n/a

3. PROGRESS AT R-PP sub component level

3.1. REDD Readiness Progress

As a synthesis of the following output level assessments, please briefly describe here the progress made during the reporting period in developing the country Readiness Package (FCPF M&E Framework Indicator 1.A.): up to 300 words, if applicable

Progress made during the reporting period in developing the country Readiness Package:

does not apply – n/a

Please indicate which of your country R-PP components and sub-components have received support from FCPF through the Readiness Preparation Grant (>3.4 million USD)

Components	Sub-components	Support from FCPF (Yes/No)
1. Readiness Organization and Consultation	1a. National REDD+ Management Arrangements	<i>No</i>
	1b. Consultation, Participation, and Outreach	<i>No</i>
2. REDD+ Strategy Preparation	2a. Assessment of Land Use, Land Use Change Drivers, Forest Law, Policy and Governance	<i>No</i>
	2b. REDD+ Strategy Options	<i>No</i>
	2c. Implementation Framework	<i>Project has not started implementation.</i>
	2d. Social and Environmental Impacts	<i>Project has not started implementation.</i>
3. Reference Emissions Level/Reference Levels		<i>No</i>
4. Monitoring Systems for Forests and Safeguards	4a. National Forest Monitoring System	<i>No</i>
	4b. Information System for Multiple Benefits, Other Impacts, Governance, and Safeguards	<i>Project has not started implementation.</i>

Level of overall achievement of planned milestones according to approved FCPF-financed Readiness Fund Grant (>3.4 million USD) (FCPF M&E Framework 1.3.b.):

<p><u>Planned Milestones:</u></p> <p>Project's activities are being rearranged according to GNCC (National Cabinet of Climate Change) priorities and the advances of UN-REDD (PNUD 14013 ARG) Project's three year implementation.</p>	<p><u>Level of Achievement</u>¹:</p> <p>Even though project has not started implementation, we register the following advances.</p> <p>The Steering Committee is operational. The evidence of its conformation it is being formally collected and will be sent to the World Bank further to the first meeting to be held on 2 August 2017.</p> <p>The Operative Manual actualization process is taking longer than expected. However, it is expected to be finalized within the present month.</p> <p>No Objection application to the UOP's coordinators was sent and N.O. was obtained.</p> <p>Opening the official accounts at Banco de la Nación Argentina S.A. is taking longer than expected. However, we are in the last process to achieve it.</p> <p>Signatories authorized to request disbursements were designated and its signatures certified by the Ministry of Finance and the World Bank.</p> <p>Users of Client Connection were registered.</p> <p>Disbursement Letter application cannot be sent to the World Bank until banking accounts are opened.</p> <p>Acquisition Plan was</p>	<p><u>Tracking</u>²:</p> <table border="1" data-bbox="971 317 1448 642"> <tr> <td></td> <td></td> <td>Significant progress</td> </tr> <tr> <td></td> <td>x</td> <td>Progressing well, further development required</td> </tr> <tr> <td></td> <td></td> <td>Further development required</td> </tr> <tr> <td></td> <td></td> <td>Not yet demonstrating progress</td> </tr> <tr> <td></td> <td></td> <td>Non Applicable</td> </tr> </table> <p>Please explain why:</p> <p><i>Project has not started implementation. However many of the commitments of the last Mission was achieved. Some processes are taking longer than expected but we commit to finalize them as soon as possible.</i></p>			Significant progress		x	Progressing well, further development required			Further development required			Not yet demonstrating progress			Non Applicable
		Significant progress															
	x	Progressing well, further development required															
		Further development required															
		Not yet demonstrating progress															
		Non Applicable															

¹ Countries are expected to provide data on the overall level of achievement of planned milestones as defined in their Readiness Preparation Grant Agreement, and, if applicable, on their Supplementary Grant Agreement for an additional grant of up to \$5 million. For instance, under their Preparation Readiness Grant Agreement (>3.4 million USD), Countries should provide data on (i) the support to the Coordination of the REDD+ Readiness Process and Multi-Stakeholder Consultations; (ii) the contribution to the Design of a National REDD+ Strategy; and (iii) the preparation of a National Reference Scenario for REDD+

² The level of achievement of planned milestones according to approved RF grant will be summarized through progress scores related to the synthesis of an overall achievement, qualitatively expressed on a four-color 'traffic light' scale and then explained. In case the assessment is not applicable, a fifth color scale "Non Applicable" can be selected.

This 'traffic light' scale is based on the system contained in the R-Package Assessment Framework

	Developed and sent to the World Bank.	
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Degree of achievement of planned milestones per R-PP component and sub-component (FCPF M&E Framework 1.3.c.).
Countries are expected to rate progress toward the implementation of R-PP sub-component only once a year, as part of the reporting submitted by July 15th each year

	Sub-component	Progress against annual targets		Tracking ³ (Please select your light rating)
		Planned milestones	Achievements	

³ The level of achievement of planned milestones per R-PP component should be self-assessed and reported, as well as summarized through progress scores related to the synthesis of this overall achievement, qualitatively expressed on a four-color 'traffic light' scale and then briefly explained. In case the assessment is not applicable, a fifth color scale 'Non Applicable' can be selected. This 'traffic light' scale is based on the system contained in the R-Package Assessment Framework, The R-Package assessment criteria are included to assist countries identify, plan and track their readiness preparations progress with the core aspects and desired outcomes of readiness preparation activities as contained in R-Package Assessment Framework.

	Sub-component	Progress against annual targets		Tracking ³ (Please select your light rating)		
		Planned milestones	Achievements			
R-PP Component 1 – Readiness Organization and Consultation	<p>Sub-Component 1a – National REDD+ Management Arrangements</p> <p><i>Purpose: setting-up national readiness management arrangements to manage and coordinate the REDD-plus readiness activities whilst mainstreaming REDD-plus into broader strategies</i></p> <p><i>Country Self-Assessment Criteria: (i) accountability and transparency; (ii) operating mandate and budget; (iii) multi-sector coordination mechanisms and cross-sector collaboration; (iv) technical supervision capacity; (v) funds management capacity; (vi) feedback and grievance redress mechanism</i></p>	<p>Project’s activities are being rearranged according to GNCC (National Cabinet of Climate Change) priorities and the advances of UN-REDD (PNUD 14013 ARG) Project’s three year implementation.</p>	<p>The Steering Committee is operational. The evidence of its conformation it is being formally collected and will be sent to the World Bank further to the first meeting to be held on 2 August 2017.</p>			<i>Significant progress</i>
			<p>The Operative Manual actualization process is taking longer than expected. However, it is expected to be finalized within the present month.</p>		x	<i>Progressing well, further development required</i>
						<i>Further development required</i>
						<i>Not yet demonstrating progress</i>
						<i>Non Applicable</i>
			<p>No Objection application to the UOP’s coordinators was sent and N.O. was obtained.</p> <p>Opening the official accounts at Banco de la Nación Argentina S.A. is taking longer than expected. However, we are in the last process to achieve it.</p> <p>Signatories authorized to request disbursements were designated and its signatures certified by the Ministry of Finance and the World Bank.</p> <p>Users of Client Connection were registered.</p> <p>Disbursement Letter application cannot be sent to the World Bank until banking accounts are opened.</p> <p>Acquisition Plan was Developed and sent to the World Bank.</p>			<p><i>Please explain why:</i></p> <p><i>Project has not started disbursement. However many of the commitments of the last Mission was achieved. Some processes are taking longer than expected but we commit to finalize them as soon as possible.</i></p>

	Sub-component	Progress against annual targets		Tracking ³ (Please select your light rating)		
		Planned milestones	Achievements			
	<p>Sub-Component 1b – Consultation, Participation, and Outreach</p> <p><i>Purpose: broad consultation with and participation of key stakeholders for future REDD+ programs, to ensure participation of different social groups, transparency and accountability of decision-making</i></p> <p><i>Country Self- Assessment Criteria: (i) participation and engagement of key stakeholders; (ii) consultation processes; (iii) information sharing and accessibility of information; (iv) implementation and public disclosure of consultation outcomes</i></p>	Project’s activities are being rearranged according to GNCC (National Cabinet of Climate Change) priorities and the advances of UN	<i>does not apply – n/a</i>			Significant progress
						Progressing well, further development required
						Further development required
						Not yet demonstrating progress
					x	Non Applicable
				Please explain why: This component is addressed by the national UN-REDD project.		
R-PP Component 2 – REDD+ Strategy Preparation	<p>Subcomponent 2a: Assessment of Land Use, Land Use Change Drivers, Forest Law, Policy and Governance</p> <p><i>Purpose: identification of key drivers of deforestation and/or forest degradation, as well as activities concerning conservation, sustainable management of forests, and enhancement of forest carbon stocks</i></p> <p><i>Country Self- Assessment Criteria: (i) assessment and analysis; (ii) prioritization of direct and indirect drivers/barriers to forest enhancement; (iii) links between drivers/barriers and REDD+ activities; (iv) actions plans to address natural resource right, land tenure, governance; (v) implications for forest law and policy</i></p>	Project’s activities are being rearranged according to GNCC (National Cabinet of Climate Change) priorities and the advances of UN	<i>Project has not started implementation.</i>			Significant progress
						Progressing well, further development required
						Further development required
						Not yet demonstrating progress
					x	Non Applicable
				Please explain why: Project has not started implementation.		

Sub-component	Progress against annual targets		Tracking ³ (Please select your light rating)															
	Planned milestones	Achievements																
<p>Subcomponent 2b: REDD+ Strategy Options</p> <p><i>Purpose: Develop a set of policies and programs for addressing the drivers of deforestation and/or forest degradation</i></p> <p><i>Country Self-Assessment Criteria: (i) selection and prioritization of REDD+ strategy options; (ii) feasibility assessment; (iii) implications for strategy options on existing sectoral policies.</i></p>	Project's activities are being rearranged according to GNCC (National Cabinet of Climate Change) priorities and the advances of UN-REDD (PNUD 14013 ARG) Project's three year implementation.	<i>Project has not started implementation.</i>	<table border="1"> <tr> <td></td> <td></td> <td>Significant progress</td> </tr> <tr> <td></td> <td></td> <td>Progressing well, further development required</td> </tr> <tr> <td></td> <td></td> <td>Further development</td> </tr> <tr> <td></td> <td></td> <td>Not yet demonstrating progress</td> </tr> <tr> <td></td> <td>x</td> <td>Non Applicable</td> </tr> </table> <p><i>Please explain why:</i></p> <p><i>Project has not started implementation.</i></p>			Significant progress			Progressing well, further development required			Further development			Not yet demonstrating progress		x	Non Applicable
		Significant progress																
		Progressing well, further development required																
		Further development																
		Not yet demonstrating progress																
	x	Non Applicable																
<p>Subcomponent 2c: Implementation Framework</p> <p><i>Purpose: Set out credible and transparent institutional, economic, legal and governance arrangements necessary to implement REDD+ strategy options</i></p> <p><i>Country Self-Assessment Criteria: (i) adoption and implementation of legislation/regulations; (ii) guidelines for implementation; (iii) benefit sharing mechanism; (iv) national REDD+ registry and system monitoring REDD+ activities</i></p>	Project's activities are being rearranged according to GNCC (National Cabinet of Climate Change) priorities and the advances of UN-REDD (PNUD 14013 ARG) Project's three year implementation.	<i>Project has not started implementation.</i>	<table border="1"> <tr> <td></td> <td></td> <td>Significant progress</td> </tr> <tr> <td></td> <td></td> <td>Progressing well, further development required</td> </tr> <tr> <td></td> <td></td> <td>Further development</td> </tr> <tr> <td></td> <td></td> <td>Not yet demonstrating progress</td> </tr> <tr> <td></td> <td>x</td> <td>Non Applicable</td> </tr> </table> <p><i>Please explain why:</i></p> <p><i>Project has not yet started its implementation.</i></p>			Significant progress			Progressing well, further development required			Further development			Not yet demonstrating progress		x	Non Applicable
		Significant progress																
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	x	Non Applicable																

	Sub-component	Progress against annual targets		Tracking ³ (Please select your light rating)		
		Planned milestones	Achievements			
	<p>Subcomponent 2d: Social and Environmental Impacts</p> <p><i>Purpose: Ensure compliance with the Common Approach and prepare a country specific Environmental and Social Management Framework (ESMF)</i></p> <p><i>Country Self- Assessment Criteria: (i) analysis of social and environmental safeguard issues; (ii) REDD+ strategy design with respect to impacts; (iii) Environmental and Social Management Framework</i></p>	Project's activities are being rearranged according to GNCC (National Cabinet of Climate Change) priorities and the advances of UN-REDD (PNUD 14013 ARG) Project's three year implementation.	<i>Project has not started implementation.</i>			Significant progress
						Progressing well, further development required
						Further development
						Not yet demonstrating progress
					x	Non Applicable
				Please explain why: <i>Project has not yet started its implementation.</i>		
R-PP Component 3 – Reference Emissions Level/Reference Levels	<p>R-PP Component 3 - Reference Emissions Level/Reference Levels</p> <p><i>Purpose: Development of the general approach to establish a REL/RL</i></p> <p><i>Country Self- Assessment Criteria: (i) demonstration of methodology; (ii) use of historical data, and adjusted for national circumstances; (iii) technical feasibility of the methodological approach, and consistency with UNFCCC/IPCC guidance and guidelines</i></p>	<i>does not apply – n/a</i>	<i>does not apply – n/a</i>			Significant progress
						Progressing well, further development required
						Further development
						Not yet demonstrating progress
					x	Non Applicable
					x	
				And explain why: <i>This component is addressed by the national UN-REDD project.</i>		

	Sub-component	Progress against annual targets		Tracking ³ (Please select your light rating)		
		Planned milestones	Achievements			
R-PP Component 4: Monitoring Systems for Forests and Safeguards	<p>Subcomponent 4a: National Forest Monitoring System</p> <p><i>Purpose: Design and develop an operational forest monitoring system and describe the approach to enhance the system over time</i></p> <p><i>Country Self- Assessment Criteria: (i) documentation of monitoring approach; (ii) demonstration of early implementation; (iii) institutional arrangements and capacities- Forests</i></p>	does not apply – n/a	does not apply – n/a			Significant progress
						Progressing well, further development required
						Further development
						Not yet demonstrating progress
					x	Non Applicable
				And explain why: <i>This component is addressed by the national UN-REDD project.</i>		
	<p>Subcomponent 4b: Information System for Multiple Benefits, Other Impacts, Governance, and Safeguards</p> <p><i>Purpose: Specify the non-carbon aspects prioritized for monitoring by the country</i></p> <p><i>Country Self- Assessment Criteria: (i) identification of relevant non-carbon aspects, and social and environmental issues; (ii) monitoring, reporting and information sharing; (iii) Institutional arrangements and capacities – Safeguards</i></p>	does not apply – n/a	does not apply – n/a			Significant progress
						Progressing well, further development required
						Further development
						Not yet demonstrating progress
					x	Non Applicable
				And explain why: <i>This component is addressed by the national UN-REDD project.</i>		

Disbursement rate of FCPF-financed Readiness Fund Grant (>3.4 million USD), in percentage (FCPF M&E Framework 1.3.d.):																	
	Rate	Tracking															
RF Grant - disbursement rate vs. planned disbursements	0%	<p>Please select your rating:</p> <table border="1"> <tr> <td></td> <td>x</td> <td>Up to 10% variance with plans</td> </tr> <tr> <td></td> <td></td> <td>Between 10-25% variance with plans</td> </tr> <tr> <td></td> <td></td> <td>Between 25-40% variance with plans</td> </tr> <tr> <td></td> <td></td> <td>More than 40% variance</td> </tr> <tr> <td></td> <td></td> <td>Non Applicable</td> </tr> </table>		x	Up to 10% variance with plans			Between 10-25% variance with plans			Between 25-40% variance with plans			More than 40% variance			Non Applicable
	x	Up to 10% variance with plans															
		Between 10-25% variance with plans															
		Between 25-40% variance with plans															
		More than 40% variance															
		Non Applicable															

Disbursement rate of Total R-PP Budget in percentage (FCPF M&E Framework 1.3.d.):																	
	Rate	Tracking															
Total Budget in R-PP - disbursement rate vs. planned disbursements (including other funding sources and FCPF Readiness Grant)	0%	<p>Please select your rating:</p> <table border="1"> <tr> <td></td> <td>x</td> <td>Up to 10% variance with plans</td> </tr> <tr> <td></td> <td></td> <td>Between 10-25% variance with plans</td> </tr> <tr> <td></td> <td></td> <td>Between 25-40% variance with plans</td> </tr> <tr> <td></td> <td></td> <td>More than 40% variance</td> </tr> <tr> <td></td> <td></td> <td>Non Applicable</td> </tr> </table>		x	Up to 10% variance with plans			Between 10-25% variance with plans			Between 25-40% variance with plans			More than 40% variance			Non Applicable
	x	Up to 10% variance with plans															
		Between 10-25% variance with plans															
		Between 25-40% variance with plans															
		More than 40% variance															
		Non Applicable															

3.2. Engagement of stakeholders within the approach to REDD +

Examples of actions/activities where IPs, CSOs, and local communities participate actively, if relevant (FCPF M&E Framework 3.1.a.):	
Action/activity:	Describe IP, CSO, and local community participation:
does not apply – n/a	does not apply – n/a

4. ISSUES, CHALLENGES AND RISKS

This section should present any problems, difficulties or constraints faced by the country in making progress towards the intended REDD+ results (outputs, outcomes and possible impacts), the main causes and their expected effect on the work plan. Actions that have been taken to overcome or manage these constraints/flaws/problems identified should be stated. Each problem/constraint should be stated as a separate point, along with associated proposed changes in work planning for the next six month/year to address it, as relevant.

It is expected that the country monitors any changes in the assumptions that underpin the logic of intervention of FCPF at the national level and other significant risks that may arise. This section should explain through a narrative any changes in the level of risk associated with the different assumptions, or describe new risks that may have emerged and have a significant bearing on the national work-planning with respect to FCPF support for the next year and beyond, along with the associated measures required to address this change.

The main issue faced so far regarding the project's establishment is related to the length of time each initial procedure took. Although the schedule was accurately determined, some challenges were faced towards the activities to establish operational requirements. In order to manage this issue the schedule was planned accounting for every step and their dependence on one another. For this reason all the steps were rearranged in their proper order and a realistic, detailed and accurate schedule will go a long toward achieving the completion of project's activities.

5. MAIN LESSONS LEARNED

This section should be used to provide information on important lessons learned since the beginning of the readiness process. It is expected that this section will be fairly substantial, making reference to different lessons learned, analysis documents developed, and/or experiences made in dealing with issues of particular interest to REDD+.

The main issue faced so far regarding the project's establishment is related to the length of time each initial procedure took. Although the schedule was accurately determined, some challenges were faced towards the activities to establish operational requirements. In order to manage this issue the schedule was planned accounting for every step and their dependence on one another. For this reason all the steps were rearranged in their proper order and a realistic, detailed and accurate schedule will go a long toward achieving the completion of project's activities.

Regarding this issues, we've learned that internal processes must be considered as highly important. Argentinean administrative procedures, public and private, took substantially more than planned and the responsible stakeholders are others than the Public authorities who held the Project. This will be taken into account and it will be considered for further planning.